

## Annex 18: Summary of small grant objectives and results

Organisation	Name and objective of the project	Outputs	Outcomes
<p>Consortio Ambiental Dominicano (CAD), Dominican Republic</p>	<p><i>Production of an Environmental Diary and Calendar as a promotional measure and to secure additional financing for CAD through dissemination of information and data on actions that address environmental conservation and biodiversity.</i></p> <p><u>Objective</u> To secure additional financing for CAD and promote and raise awareness within key sectors of civil society about its role and activities as an environmental network, through:</p> <ul style="list-style-type: none"> <li>• production of a 2010 environmental calendar and diary;</li> <li>• promoting the conservation of natural resources and biodiversity.</li> </ul>	<ul style="list-style-type: none"> <li>• 1000 calendars and 1000 diaries produced showcasing CAD members' activities in biodiversity conservation.</li> <li>• Diary widely advertised on television and internet.</li> <li>• About 45 organisations and individuals acted as middlemen in the promotion and sale of the diary.</li> <li>• Over 100 organisations have environmental calendar in their office</li> <li>• Examples of CAD members' and associates' activities documented and promoted.</li> <li>• Users of the diary and calendars have a tool that helps in work planning and scheduling.</li> <li>• Increased awareness by users of the calendar of what CAD and its members do.</li> <li>• Increased awareness by users of the calendar of sustainable methods of production.</li> </ul>	<ul style="list-style-type: none"> <li>• CAD capacity to generate revenue enhanced, with lessons learned from this experience applied to production of calendar and diary for 2012.</li> <li>• Private sector more aware of value of sustainable economic production and biodiversity conservation.</li> </ul>

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Fondation Seguin, Haiti	<p><i>Strengthening Fondation Seguin's organisational (financial and technical) capacity.</i></p> <p><u>Objective</u> To strengthen Fondation Seguin's financial and technical sustainability through:</p> <ul style="list-style-type: none"> <li>• contracting of a coordinator for six months to develop relationships with donors and a plan for financial sustainability that would ensure the continuity of the position;</li> <li>• development of a plan for financial sustainability;</li> <li>• improved communications and relationships with existing and potential partners.</li> </ul>	<ul style="list-style-type: none"> <li>• Draft strategic financial sustainability completed and approved by the staff and Board.</li> <li>• Development of revenue-generating strategies ('eco-projects' such as sale of cloth bags to supermarkets and other private sector companies and sale of seedlings and plants).</li> <li>• Reports on internal planning meetings.</li> <li>• Reports on meetings between the coordinator and potential donors and partners.</li> <li>• Two major project proposals submitted (CEPF and USAID).</li> <li>• Communications capacity enhanced and strategies for different publics developed.</li> </ul>	<ul style="list-style-type: none"> <li>• One major project funded by USAID under its</li> <li>• Increased awareness of partners of the problem of solid waste, notably plastic bags.</li> <li>• Partnerships established with supermarkets for purchase of Seguin products.</li> <li>• Improved internal communications, especially between administrative and field staff, leading to greater harmony within Fondation Seguin.</li> <li>• Greater number of Seguin members/stakeholders participating in planning activities.</li> <li>• Improved external communications and responsiveness to stakeholder needs.</li> <li>• Coordinator implementing actions and decisions emerging from planning exercises.</li> </ul>
Fundación Progressio, Dominican Republic	<p><i>Securing alternative sources of funding for Progressio through a demonstration greenhouse for the production of organic vegetables</i></p>	<ul style="list-style-type: none"> <li>• A greenhouse demonstrating viable production of organic vegetables.</li> <li>• Leaflets promoting the use of greenhouses for organic</li> </ul>	<ul style="list-style-type: none"> <li>• Progressio financial sustainability enhanced through diversification of its funding sources.</li> <li>• Progressio regarded as a</li> </ul>

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	<p><u>Objective</u> To create financial alternatives for the organization in order to reduce its dependence on funding from the private sector and its members through:</p> <ul style="list-style-type: none"> <li>• the construction of a demonstration greenhouse for organic farming;</li> <li>• training farmers in alternative agricultural methods with low environmental impact.</li> </ul>	<p>production disseminated widely in the area..</p> <ul style="list-style-type: none"> <li>• Approximately 40% of the farmers in the area trained in organic production in greenhouses.</li> <li>• Healthy, chemical-free food available for consumption by Progressio staff and visitors.</li> <li>• Organic produce sold to other markets.</li> </ul>	<p>leader in organic production in the area.</p> <ul style="list-style-type: none"> <li>• Increased income generated from the Ebano Verde Reserve.</li> <li>• Progressio providing advice to farmers in the region on how to market and sell organic products.</li> <li>• Progressio's capacity to produce and market organic products enhanced, facilitating its medium-term goal of further increasing and diversifying its low environmental impact agricultural production and revenue generating capacity.</li> <li>• Local network of organic farmers developed.</li> </ul>
<p>Jamaica Conservation and Development Trust (JCDT), Jamaica.</p>	<p><i>Making park management work: strengthening JCDT's institutional capacity</i></p> <p><u>Objective</u> To strengthen the institutional and technical capacity of JCDT for biodiversity conservation, particularly in the Blue and John Crow Mountains National Park (BJCMNP) through:</p> <ul style="list-style-type: none"> <li>• self-evaluation and strategic planning;</li> <li>• improving capacity to produce documentation through provision of PC tools; and</li> </ul>	<ul style="list-style-type: none"> <li>• JCDT Self-Evaluation Report.</li> <li>• JCDT Strategic Plan 2010-2016.</li> <li>• Stakeholder workshop reports.</li> <li>• Assessment of the BJCMNP Management Plan 2005-2010.</li> </ul>	<ul style="list-style-type: none"> <li>• Reports from stakeholder workshops are guiding the preparation of the new BJCMNP Management Plan 2011-2016.</li> <li>• Improved JCDT administrative and management capacity.</li> <li>• Raised knowledge of partners and stakeholders of the work of JCDT and the management of the BJCMNP, including progress made and lessons learned</li> </ul>

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	<ul style="list-style-type: none"> <li>supporting the BJCMNP Management Plan review and updating process.</li> </ul>		<p>over the 2005-2010 period.</p> <ul style="list-style-type: none"> <li>Identification of opportunities to work together with existing and new partners.</li> <li>Improved working relationships with two key government agencies – the National Environment and Planning Agency and the Forestry Department</li> </ul>
<p>Jamaica Environment Trust (JET), Jamaica</p>	<p><i>Strengthening JET's communications capacity to contribute actively to the protection of Jamaica's natural resources.</i></p> <p><u>Objective</u> To improve JET's communications skills and technology to enable an effective response from stakeholders on conservation measures through:</p> <ul style="list-style-type: none"> <li>redesigning and updating website (educational materials for schools, newsletters, fact sheets, EIA reviews, reports on developments across Jamaica);</li> <li>developing Facebook, My Space, Twitter pages and YouTube clips – to appeal to young people and other regional and international audiences;</li> <li>designing written materials, software and training – Most of the materials produced by JET are done in-house. Additional training and software will improve the quality of work done in house;</li> </ul>	<ul style="list-style-type: none"> <li>Administrator trained to maintain website</li> <li>A more user-friendly, visually appealing website, including Facebook and Twitter sections, which is now updated on a regular basis by the administrator.</li> <li>Laptop and overhead projector purchased and used for website design and training workshops.</li> <li>YouTube account created and YouTube videos produced.</li> <li>226 teachers trained at 27 workshops on 'Building environmentally sustainable schools: Greening for sustainability', which included training in planting and maintaining trees.</li> </ul>	<ul style="list-style-type: none"> <li>Over 27,000 visits to the website from 20 different countries (at the time of JET's final report in March 2010).</li> <li>JET more visible through social networking, with 356 fans on Facebook and 29 followers on Twitter [by March 2010].</li> <li>An additional 32 schools invited to plant 800 native timber and fruit trees using material from the workshops</li> </ul>

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	<ul style="list-style-type: none"> <li>• editing and producing video clips to increase JET's visibility and improve JET's public image as well as its ability to disseminate information to a wider audience;</li> <li>• enhancing the SEP teacher training workshops by the use of modern audio visual aids.</li> </ul>		
Panos, Jamaica and Haiti	<p><i>The retroactive establishment of baselines for Panos Caribbean programmes in 2000, 2005 and 2008..</i></p> <p><u>Objective</u> To improve Panos's capacity for long-term evaluation of its impact and achievement of its mission through:</p> <ul style="list-style-type: none"> <li>• the retrospective establishment of baselines for selected programmes, periods and target beneficiaries.</li> </ul>	<ul style="list-style-type: none"> <li>• Baselines established for selected programmes, periods and target beneficiaries</li> </ul>	<ul style="list-style-type: none"> <li>• Recognition by Panos staff that <ul style="list-style-type: none"> <li>- they need to develop more indicators of medium-and long-term impact;</li> <li>- they need to develop more qualitative targets;</li> <li>- the value of collaborating with partner organisations who may have additional relevant data.</li> </ul> </li> <li>• Improved understanding by Panos staff of the needs and capacities of the intended programme beneficiaries.</li> <li>• Identification of new ideas for projects and additional beneficiaries.</li> </ul>
Southern Trelawny Environmental Agency	<i>Strengthening STEA's organisational capacity to improve and sustain its environmental initiatives</i>	<ul style="list-style-type: none"> <li>• Interview questionnaire.</li> <li>• Interview responses.</li> <li>• Updated statistical</li> </ul>	<ul style="list-style-type: none"> <li>• Identification that STEA '<i>had touched lives in ways that superseded its mission</i>', thereby building a strong</li> </ul>

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(STEA), Jamaica	<p><u>Objective</u> To review the outcome of the five-year strategic plan implemented between 2001 and 2006 and to establish its focus for the next 5 years, through:</p> <ul style="list-style-type: none"> <li>• independently facilitated evaluation of STEA's strengths, weaknesses, and built capacity over the 2001-2006 period;</li> <li>• survey of STEA stakeholders/beneficiaries/partners to ascertain their perceptions of STEA and its impact;</li> <li>• independently facilitated planning seminar, involving STEA staff, Board and other stakeholders, to discuss the findings of the evaluation and develop the main elements of a 2011-2015 strategic plan.</li> </ul>	<p>information.</p> <ul style="list-style-type: none"> <li>• Identification of stakeholder/partner skills and expertise available to support STEA.</li> <li>• Identification of goals, targets and indicators for the next five years.</li> <li>• Approved draft 5-year strategic plan concept note.</li> </ul>	<p>support constituency.</p> <ul style="list-style-type: none"> <li>• Enhanced capacity (knowledge and skills) in STEA to evaluate organizational performance.</li> <li>• Enhanced appreciation within STEA of the value of independent facilitation.</li> <li>• STEA repositioned to operate on a more programmatic basis.</li> <li>• Recommitment from members and stakeholders to provide their skills and expertise to STEA in support of its repositioning strategy.</li> <li>• Realignment of roles and responsibilities of directors, staff and members to be more effective.</li> </ul> <p>[through ARLG learning combined with small grant findings]</p> <ul style="list-style-type: none"> <li>• increased self-awareness and confidence of STEA staff, greater focus on achievements than challenges and renewed commitment to STEA's future.</li> <li>• Increased focus on financial sustainability through revenue-generating</li> </ul>

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			activities, including negotiated agreement with a major cruise line to provide on average 160 Cockpit Country tour visitors per month in cruise season